# Michigan Department of Treasury 496 (02/06) Auditing Procedures Report

		_	2 of 1968, as		nd P.A. 71 of 1919,	as amended.						
Local Unit of Government Type						Local Unit Na	me		County			
			□Other									
Fisc	al Yea	r End			Opinion Date			Date Audit Report Submitte	ed to State			
We affirm that:												
				countants	s licensed to p	ractice in M	lichigan					
			-		-		-	sed in the financial stater	ments includ	ling the notes or in the		
					ments and rec				nonto, morac	ang the notes, or in the		
	YES	<b>S</b>	Check ea	ach applic	able box belo	w. (See in	structions fo	r further detail.)				
1.				Il required component units/funds/agencies of the local unit are included in the financial statements and/or disclosed in the eporting entity notes to the financial statements as necessary.								
2.								unit's unreserved fund bal budget for expenditures.	ances/unres	stricted net assets		
3.			The local	unit is in	compliance wit	h the Unifo	orm Chart of	Accounts issued by the De	epartment of	f Treasury.		
4.			The local	unit has a	dopted a budg	get for all re	equired funds	S.				
5.			A public h	nearing on	the budget wa	as held in a	ccordance w	vith State statute.				
6.					ot violated the ssued by the L			an order issued under the Division.	e Emergenc	y Municipal Loan Act, or		
7.			The local	unit has r	ot been delind	uent in dis	tributing tax	revenues that were collect	ted for anoth	ner taxing unit.		
8.			The local	unit only l	nolds deposits	/investmen	ts that comp	ly with statutory requireme	ents.			
9.								s that came to our attentio sed (see Appendix H of Bu		I in the <i>Bulletin for</i>		
10.			that have	not been	previously con	nmunicated	d to the Loca			uring the course of our audit If there is such activity that has		
11.			The local	unit is fre	e of repeated of	comments	from previou	s years.				
12.			The audit	opinion is	UNQUALIFIE	D.						
13.					complied with 0		r GASB 34 a	s modified by MCGAA Sta	atement #7 a	and other generally		
14.			The board	d or cound	il approves all	invoices p	rior to payme	ent as required by charter	or statute.			
15.			To our kn	owledge,	bank reconcilia	ations that	were reviewe	ed were performed timely.				
If a local unit of government (authorities and commissions included) is operating within the boundaries of the audited entity and is not included in this or any other audit report, nor do they obtain a stand-alone audit, please enclose the name(s), address(es), and a description(s) of the authority and/or commission.  I, the undersigned, certify that this statement is complete and accurate in all respects.												
			closed the	-		Enclosed	_	ed (enter a brief justification)				
			tements		<u>5</u> .		rtorrtoquii	ou (orner a brief jacumeauch)				
The	e lette	er of (	Comments	and Reco	mmendations							
Oth	er (D	escribe	e)									
Cert	ified P	ublic A	accountant (Fi	irm Name)		1		Telephone Number				
Stre	et Add	Iress						City	State	Zip		
Authorizing CPA Signature					Pri	inted Name	l	License Nu	umber			

HARTLAND TOWNSHIP

ANNUAL FINANCIAL REPORT

FOR THE YEAR ENDED MARCH 31, 2007

# HARTLAND TOWNSHIP

# **TOWNSHIP OFFICIALS**

Supervisor - Donald Rhodes Clerk - Ann Ulrich Treasurer - Kathleen Horning

# **TOWNSHIP BOARD**

Joseph Colainne Kathleen Horning Bill Fountain Larry Hopkins Donald Rhodes Ann Ulrich Joseph Petrucci

# **TOWNSHIP ATTORNEY**

Foster, Swift, Collins & Smith, P.C.

# **TOWNSHIP AUDITORS**

Pfeffer, Hanniford & Palka Certified Public Accountants

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# PFEFFER • HANNIFORD • PALKA

Certified Public Accountants

John M. Pfeffer, C.P.A. Patrick M. Hanniford, C.P.A. Kenneth J. Palka, C.P.A.

Aembers: AICPA Private Practice Companies Section MACPA 225 E. Grand River - Suite 104 Brighton, Michigan 48116-1575 (810) 229-5550 FAX (810) 229-5578

July 8, 2007

Board of Trustees Hartland Township 3191 Hartland Road Hartland, Michigan 48029

# INDEPENDENT AUDITORS' REPORT

# Honorable Board of Trustees:

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Hartland Township, as of and for the year ended March 31, 2007, which collectively comprise the Hartland Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Hartland Township's management. Our responsibility is to express opinions on these financials statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Hartland Township, as of March 31, 2007, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis and other required supplementary information on pages 8 through 13 and 42 through 43 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Hartland Township's basic financial statements. The supplementary information is presented for purposes of additional analysis and is not a required part of the basic financial statements. The supplementary information, such as the combining and individual fund statements, have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Pfeffer, Hanniford & Palka, P.C.
PFEFFER, HANNIFORD & PALKA

Certified Public Accountants

# MANAGEMENT DISCUSSION AND ANALYSIS

# Management Discussion and Analysis March 31, 2007

Within this section of Hartland Township's annual financial report, the Township's management is providing a narrative discussion and analysis of the financial activities of the Township for the fiscal year ended March 31, 2007. This narrative discusses and analyzes the activity within the context of the accompanying financial statements and disclosures following this section. The discussion focuses on the Township's primary government and, unless otherwise noted, component units reported separately from the primary government are not included.

#### Overview of the Financial Statements

Management's Discussion and Analysis introduces the Township's basic financial statements. The basic financial statements include government-wide financial statements, fund financial statements, and notes to the financial statements. The Township also includes in this report additional information to supplement the basic financial statements.

#### Government-wide Financial Statements

The Township's annual reports include two government-wide financial statements. These statements provide both long-term and short-term information about the Township's overall status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in full accrual accounting and elimination or reclassification of internal activities.

The first of these government-wide statements is the Statement of Net Assets. This is the Township-wide statement of position presenting information that includes all the Township's assets and liabilities, with the difference reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Township as a whole is improving or deteriorating. Evaluation of the overall health of the Township may extend to various non-financial factors as well.

The second government-wide statement is the Statement of Activities which reports how the Township's net assets changed during the current fiscal year. The design of this statement is to show the financial reliance of the Township's distinct activities or functions on the revenues generated by the Township.

Both government-wide financial statements distinguish governmental activities of the Township that are principally supported by taxes and revenue sharing, and from the business-type activities that are intended to recover all or a significant portion of their costs through user fees and charges. Governmental activities include such activities as general government, public safety, and planning and zoning departments. Business-type activities include water & sewer system operations. Fiduciary activities such as tax collection are not included in the government-wide statements since these assets are not available to fund Township programs.

The Township's financial reporting includes all the funds of the Township (primary government) and, additionally, organizations for which the Township is accountable (component units).

#### Fund Financial Statements

A fund is an accountability unit used to maintain control over resources segregated for specific activities or objectives. The Township uses funds to ensure and demonstrate compliance with finance-related laws and regulations. Within the basic financial statements, fund financial statements focus on the Township's most significant funds rather than the Township as a whole. Major funds are separately reported while all others are combined into a single, aggregated presentation. Individual fund data for non-major funds is provided in the combining statements later in this report.

The Township has three kinds of funds:

Governmental funds are reported in the financial statements and encompass essentially the same functions as governmental activities in the government-wide financial statements except with a different focus on the financial activity. These statements report short-term fiscal accountability focusing on the use of available resources and balances of these resources available at the end of the year. They are useful in evaluating annual financing requirements of governmental programs and the commitment of spendable resources for the near-term. Since the focus of the government-wide financial statements includes a long-term view, a reconciliation of these fund balances has been completed to detail it's relation to net assets.

Proprietary funds are reported in the fund financial statements and are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

Fiduciary funds are reported in the fiduciary fund financial statements, but are excluded from the government-wide statements. Fiduciary fund financial statements report resources that are not available to fund Township activities.

# Notes to the financial statements

The accompanying notes to the financial statements provide information essential to a full understanding of both the government-wide and fund financial statements.

#### Other information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. Other supplementary information includes detail by fund for receivables, payables, transfers, and payments within the reporting entity.

Major funds are reported in the basic financial statements as discussed. Combining and individual statements and statements for individual fund activity are presented in a subsequent section of this report.

# The Township as a Whole - Government-Wide Financial Analysis

The Township's net assets at the end of the fiscal year were \$19,647,751. This is a \$12,600,898 decrease over last year's net assets of \$32,248,649.

The following tables provide a summary of the Township's financial activities and changes in net assets:

# **Summary of Net Assets**

	Governmental Activities		Business-ty	Business-type Activities		Totals	
	3/31/2007	3/31/2006	3/31/2007	3/31/2006	3/31/2007	3/31/2006	
Current and other assets Capital assets	\$ 7,438,864 3,809,920	\$ 5,834,103 3,279,132	\$ 35,501,781 9,511,350	\$ 38,955,620 19,583,670	\$ 42,940,645 13,321,270	\$ 44,789,723 22,862,802	
Total assets	11,248,784	9,113,235	45,013,131	58,539,290	56,261,915	67,652,525	
Other liabilities Long-term liabilities	395,929 2,429,957	209,587 1,277,473	2,707,837 31,080,441	216,375 33,700,441	3,103,766 33,510,398	425,962 34,977,914	
Total liabilities	2,825,886	1,487,060	33,788,278	33,916,816	36,614,164	35,403,876	
Net assets: Invested in capital assets, net of related debt Unrestricted	1,208,214 7,214,684	2,054,157 5,572,018	2,586,350 8,638,503	7,583,229 17,039,245	3,794,564 15,853,187	9,637,386 22,611,263	
Total net assets	\$ 8,422,898	\$ 7,626,175	\$ 11,224,853	\$ 24,622,474	\$ 19,647,751	\$ 32,248,649	

# **Summary of Changes in Activities**

	Governmer	ntal Activities	Business-ty	pe Activities	То	tals
	3/31/2007	3/31/2006	3/31/2007	3/31/2006	3/31/2007	3/31/2006
REVENUES						
Program revenues						
Charges for services	\$ 316,984	\$ 289,027	\$ 821,095	\$ 833,746	\$ 1,138,079	\$ 1,122,773
Operating contributions	6,135	67,804			6,135	67,804
Capital contributions	23,774		2,468,275	12,928,368	2,492,049	12,928,368
General revenues						
State shared revenues	747,783	761,356			747,783	761,356
Property taxes	1,767,031	1,617,148			1,767,031	1,617,148
Interest income	336,432	178,286	1,469,044	968,283	1,805,476	1,146,569
Transfers		100,000		(100,000)		
Other	132,582	134,358	39,650	43,950	172,232	178,308
Loss on disposal of assets			(9,593,449)		(9,593,449)	
Total revenues	3,330,721	3,147,979	(4,795,385)	14,674,347	(1,464,664)	17,822,326
EXPENSES						
General government	1,330,605	1,248,352			1,330,605	1,248,352
Public safety	951,164	1,076,406			951,164	1,076,406
Parks and recreation	15,937	19,568			15,937	19,568
Public works	112,216	140,169			112,216	140,169
Community development	19,800	20,227			19,800	20,227
Cemetery	18,931	19,062			18,931	19,062
Interest on governmental long-term debt	85,345	62,412			85,345	62,412
Water system			759,207	764,907	759,207	764,907
Sewer system			7,843,029	12,904,915	7,843,029	12,904,915
Total expenses	2,533,998	2,586,196	8,602,236	13,669,822	11,136,234	16,256,018
Change in net assets	796,723	561,783	(13,397,621)	1,004,525	(12,600,898)	1,566,308
Beginning net assets	7,626,175	7,096,537	24,622,474	23,617,949	32,248,649	30,714,486
Prior period adjustment		(32,145)				(32,145)
Ending net assets	\$ 8,422,898	\$ 7,626,175	\$ 11,224,853	\$ 24,622,474	\$ 19,647,751	\$ 32,248,649

The overall financial status of the governmental funds improved by an increase of net assets of \$796,723 for the year ended March 31, 2007. The large increase net assets is due to improved economic conditions and unspent loan proceeds of \$1,500,000.

The business-type funds decreased its net assets by \$13,397,621 for the year ended March 31, 2007. This decrease is primarily due to construction costs associated with connecting to Genesee County's treatment system and the loss created from the existing system becoming idle equipment. The system is no longer being used and is expected to be demolished within the next fiscal year.

# Financial Analysis of the Township's Funds

The Township has determined it had two major governmental funds for the year ended March 31, 2007. These funds are the General Fund and the Fire Operating Fund.

The General Fund's fund balance increased by \$369,437. This substantial increase from the prior year is primarily due to an operating transfer from the Public Improvement Revolving fund to cover a portion of the construction costs related to the new township hall.

The other major governmental fund, the Fire Operating Fund, increased \$345,355. The expenditures in this fund fluctuates with the Hartland Deerfield Fire Authority's approved budget, and was a reduction from the previous year. Therefore, this funds monetary health is dependent on the needs of the Authority.

The Township has determined it had two major business-type funds for the year ended March 31, 2007. These funds included the Water System Fund and the Sewage Disposal System Fund.

The Water System Fund's net assets increased by \$62,444. This is an improvement from the prior fiscal years' performances due to large connection fees received for its new users. Operating losses remain, and are likely to continue until new users can be added to the system.

The Sewage Disposal System Fund decreased its net assets by \$13,460,065. The Township spent \$5,461,791 in order to connect to Genesee County's system. This system is not owned by Hartland Township and will be expensed as it is incurred. During March 2007 the Township began to solely use Genesee County's system for its sewage treatment, and subsequently showed a loss on the disposal of its existing system totaling \$9,593,449. The system is now idle and will likely incur disposal costs in the next fiscal year.

#### General Fund Budgetary Highlights

The General Fund's budget was adopted prior to the start of the fiscal year ended March 31, 2007. However, several amendments were made during the year to bring it closer to economic reality. The General Fund exceeded budgeted appropriations in the Clerk, Planning and Zoning, and Roads activities.

# Capital Asset and Debt Administration

The Township acquired \$627,174 of new capital assets for its governmental funds. Included in this figure were acquisitions related to the construction costs for a new Township hall, voting equipment, and emergency equipment.

No new capital assets were purchased for the business-type funds, but there was \$478,871 of depreciation for the existing systems. The idle sewage treatment system created a loss on the disposal of the asset totaling \$9,593,449.

The governmental funds issued \$1,500,00 of new debt during the fiscal year to the finance a portion of the construction costs related to the new township hall, and paid \$123,269 of principal to reduce the mortgages on the township and fire halls.

The business-type funds issued no new debt during the year, but paid \$905,000 of principal to reduce the existing debt.

# **Economic Conditions and Future Activities**

The Township expects to incur significant expenditures as it completes its new Township hall since the debt issued will not cover the entire amount of the project costs.

The Township expects to complete the project of connecting to Genesee County's sewage treatment system within the next fiscal year. Outstanding debt related to this project exceeds the assessments to repay the bonds. The Township anticipates that connection fees received will cover this shortfall, but will be evaluating alternative measures to ensure it will be able to meet its debt requirements.

# Contacting the Township's Financial Management

This report is designed to provide a general overview of the Township's financial position and comply with finance-related regulations. If you have any further questions about this report or to request additional information please contact Hartland Township at 3191 Hartland Road, Hartland, Michigan 48029.



GOVERNMENT - WIDE

FINANCIAL

STATEMENTS

# HARTLAND TOWNSHIP STATEMENT OF NET ASSETS MARCH 31, 2007

	PRIM.	PRIMARY GOVERNMENT			
		Governmental Business-Type			
ASSETS	<u>Activitie</u>	<u> </u>	Activities		Total
<u>A33E13</u>					
Cash and cash equivalents	\$ 7,012	2,816 \$	2,128,831	\$	9,141,647
Cash and cash equivalents - restricted	. ,		7,391,916	•	7,391,916
Receivables					
Taxes		1,929			121,929
State shared revenues	122	2,814			122,814
Special assessments			21,589,450		21,589,450
Interest		9,544			9,544
Accounts		1,910	1,824,649		1,949,559
Intergovernmental	46	6,851	8,318		55,169
County construction			2,278,542		2,278,542
Inventory			32,345		32,345
Debt issuance costs, net of amortization	0.00		247,730		247,730
Capital assets - net of depreciation	3,809	9 <u>,920</u>	9,511,350		13,321,270
Total assets	11,248	<u> </u>	45,013,131		56,261,915
<u>LIABILITIES</u>					
Accounts payable	144	1,476	860,957		1,005,433
Accrued wages/taxes		1,622	,		24,622
Accrued interest payable		•	131,880		131,880
Compliance reserve	55	5,082			55,082
Contracts/bonds payable					
Current	17 <sup>-</sup>	1,749	1,715,000		1,886,749
Non-current	2,429	9,957 	31,080,441		33,510,398
Total liabilities	2,825	5,886	33,788,278		36,614,164
<u>NET ASSETS</u>					
Invested in conital access, and of valets dislate	4.004	0.04.4	0.500.050		2 704 504
Invested in capital assets, net of related debt	•	3,214	2,586,350		3,794,564
Unrestricted		<u> </u>	8,638,503		15,853,187
Total net assets	\$ 8,422	<u>2,898</u> \$	11,224,853	\$	19,647,751

# HARTLAND TOWNSHIP STATEMENT OF ACTIVITIES FOR THE YEAR ENDED MARCH 31, 2007

		Programs Revenues					
			Ob		erating		Capital
Functions/Programs	Expenses		Charges for Services		nts and tributions		ants and tributions
i diletions/Fiograms	Lxpenses		Services	COIT	<u>IIIDUIIOIIS</u>	COII	tributions_
Governmental activities							
General government	\$ (1,330,605)	\$	313,124	\$		\$	23,774
Parks and recreation	(15,937)						
Police protection	(136,927)				6,135		
Fire protection	(814,237) (18,931)		3,860				
Cemetery Community development	(19,800)		3,000				
Public works	(31,443)						
Road improvements	(80,773)						
Interest on long-term debt	(85,345)						
· ·							
Total governmental activities	(2,533,998)		316,984		6,13 <u>5</u>		23,774
Business-type activities							
Water system	(759,207)		252,775				127,400
Sewer system	<u>(7,843,029)</u>		568,320				<u>2,340,875</u>
Total business-type activities	<u>(8,602,236</u> )		821,09 <u>5</u>				<u>2,468,275</u>
Total	\$ (11,136,234)	Ф	1,138,079	Ф	6,13 <u>5</u>	¢	2,492,049
i otal	<u>Ψ (11,130,234</u> )	Ψ	1,130,019	Ψ	0,133	Ψ	<u>८,+३८,043</u>

General revenues
Property taxes
State shared revenues
Interest income
Franchise fees
Rental income
Other income
Loss on disposal of assets

Total general revenues

Changes in net assets

Net assets, April 1, 2006

Net assets, March 31, 2007

# Net (Expenses) Revenue and Changes Net Assets

•		
Governmental Activities	Business-Type Activities	Total
\$ (993,707) (15,937) (130,792) (814,237) (15,071) (19,800) (31,443) (80,773) (85,345)	\$	\$ (993,707) (15,937) (130,792) (814,237) (15,071) (19,800) (31,443) (80,773) (85,345)
	(379,032)	(379,032)
	(4,933,834)	(4,933,834)
	(5,312,866)	(5,312,866)
(2,187,105)	(5,312,866)	(7,499,971)
1,767,031 747,783 336,432 96,389 26,400 9,793	1,469,044 39,650 (9,593,449)	1,767,031 747,783 1,805,476 96,389 66,050 9,793 (9,593,449)
2,983,828	(8,084,755)	(5,100,927)
796,723	(13,397,621)	(12,600,898)
7,626,175	24,622,474	32,248,649
<u>\$ 8,422,898</u>	<u>\$ 11,224,853</u>	<u>\$ 19,647,751</u>

FUND FINANCIAL STATEMENTS

# HARTLAND TOWNSHIP BALANCE SHEET GOVERNMENTAL FUNDS FOR THE YEAR ENDED MARCH 31, 2007

<u>ASSETS</u>	General	Fire Operating	Other Non-major Funds	Total
ASSETS Cash and cash equivalents	\$ 2,223,155	\$ 1,717,621	\$ 3,072,040	\$ 7,012,816
Receivables			, ,	
Taxes State shared revenues	37,641 122,814	84,288		121,929 122,814
Accounts Interest		7,203	24,087 2,341	24,087 9,544
Due from other funds	56,517	·	2,341	56,517
Due from others	12,800	88,023		100,823
Total assets	\$ 2,452,927	<u>\$ 1,897,135</u>	\$ 3,098,468	<u>\$ 7,448,530</u>
LIABILITIES AND FUND BALANCE  LIABILITIES Accounts payable Accrued wages and absences Compliance reserves Due to other funds	\$ 116,553 24,622 55,082 9,666	\$ 14,100	\$ 13,823	\$ 144,476 24,622 55,082 9,666
Total liabilities	205,923	14,100	<u>13,823</u>	233,846
FUND BALANCE Reserved Public safety Public works Unreserved	2,247,004	1,883,035	28,382 117,448 2,938,815	1,911,417 117,448 <u>5,185,819</u>
Total fund balance	2,247,004	1,883,035	3,084,645	7,214,684
Total liabilities and fund balance	\$ 2,452,92 <u>7</u>	\$ 1,897,13 <u>5</u>	\$ 3,098,468	\$ 7,448,530

# HARTLAND TOWNSHIP RECONCILIATION OF STATEMENT OF NET ASSETS OF GOVERNMENTAL FUNDS TO THE BALANCE SHEET MARCH 31, 2007

Amounts reported for governmental activities in the Statement of Net Assets are different because:

Total fund balance per balance sheet \$ 7,214,684

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds:

 Historical cost
 \$ 4,777,030

 Depreciation
 (967,110)

Capital assets, net of depreciation 3,809,920

Some liabilities are not due and payable in the current period and therefore are not reported in the funds. These include:

Contracts payable (2,601,706)

Net assets of governmental activities \$ 8,422,898

# HARTLAND TOWNSHIP STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED MARCH 31, 2007

		General _	_ (	Fire Operating	No	Other on-major Funds		Total
REVENUES Taxes	\$	527,460	\$	1,239,571	\$		\$	1,767,031
Grant - state Intergovernmental - state Licenses and permits		23,774 747,783 20,567	·	, ,	·	6,135	·	23,774 753,918 20,567
Rental income Franchise fees Charges for services		26,400 292,557				96,389 3,860		26,400 96,389 296,417
Sale of assets Interest		613 156,118		53,645		126,669		613 336,432
Miscellaneous		9,180	-				_	9,180
Total revenues		1,804,452		1,293,216		233,053		3,330,721
EXPENDITURES General government		1,346,001				533,314		1,879,315
Parks and recreation Police protection Fire protection		15,937 133,993		796,315		2,934		15,937 136,927 796,315
Cemetery Streetlights Road improvements		12,491 80,773				18,931		18,931 12,491 80,773
Drains Debt service Community development		18,952 19,800		151,546		57,068	_	18,952 208,614 <u>19,800</u>
Total expenditures	_	1,627,947		947,861		612,247		3,188,055
Excess of revenues over (under) expenditures		176,505		345,355		(379,194)		142,666
OTHER FINANCING SOURCES (USES) Loan proceeds Transfers in		250,000				1,500,000 57,068		1,500,000 307,068
Transfers (out)	_	(57,068)				(250,000)		(307,068)
Total other financing sources (uses)		192,932				1,307,068	_	1,500,000
Net changes in fund balances		369,437		345,355		927,874		1,642,666
FUND BALANCE, APRIL 1, 2006		1,877,567		1,537,680		<u>2,156,771</u>	_	5,572,018
FUND BALANCE, MARCH 31, 2007	\$	2,247,004	\$	1,883,035	\$	3,084,645	\$	7,214,684

#### HARTLAND TOWNSHIP

# RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED MARCH 31, 2007

Amounts reported for governmental activities in the Statement of Activities are different because:

Net change in fund balances - governmental funds

\$ 1,642,666

Governmental funds report capital outlay as expenditures. However, In the Statement of Activities the cost of those assets is allocated over their useful lives as depreciation expense. The amount by which capital outlays exceeded depreciation is as follows:

Capital outlay \$ 627,174

Depreciation expense \$ 627,386)

Total 530,788

Repayment of mortgages payable is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Assets.

Repayment of:

Contracts payable 123,269

Proceeds from installment purchase contracts are other financing sources in the governmental funds, but are long-term liabilities in the Statement of Net Assets:

Loan proceeds \_\_\_\_(1,500,000)

Change in net assets of governmental activities \$ 796,723

# HARTLAND TOWNSHIP STATEMENT OF NET ASSETS PROPRIETARY FUNDS MARCH 31, 2007

MARCH	31, 2007			
	Water	Sewage Water Disposal		
	System	System	Total	
ASSETS	<u> </u>	<u> </u>	<u> </u>	
CURRENT ASSETS				
Cash and cash equivalents	\$ 882,079	\$ 1,246,752	\$ 2,128,831	
Accounts receivable	68,555	1,756,094	1,824,649	
Due from other funds	3,959	12,666	16,625	
Inventory	<u>32,345</u>		32,345	
Total current assets	986,938	3,015,512	4,002,450	
RESTRICTED ASSETS				
Cash and cash equivalents	1,535,111	5,856,805	7,391,916	
Special assessments receivable	6,131,928	15,457,522	21,589,450	
Due from county - construction fund		2,278,542	2,278,542	
Debt issuance costs, net	95,760	<u>151,970</u>	247,730	
Total restricted assets	7,762,799	23,744,839	31,507,638	
CAPITAL ASSETS				
Land	300,000	1,247,230	1,547,230	
Water and sewer systems	9,110,267	1,247,230	9,110,267	
Water and dewer dysterne	9,410,267	1,247,230	10,657,497	
Less accumulated depreciation	(1,146,147)		(1,146,147)	
No. 10 Inc.	0.004.400	4 0 47 000	0.544.050	
Net capital assets	8,264,120	1,247,230	9,511,350	
Total assets	<u>17,013,857</u>	28,007,581	45,021,438	
LIABILITIES				
CURRENT LIABILITIES				
Accounts payable/accrued payroll expense	26,671	834,286	860,957	
Accrued interest payable	131,880	33 .,_33	131,880	
Due to other funds	,	8,307	8,307	
Contracts payable - current portion		1,265,000	1,265,000	
Bonds payable - current portion	450,000		450,000	
Total current liabilities	608,551	2,107,593	2,716,144	
LONG TERMITARILITIES				
LONG-TERM LIABILITIES  Contracts payable - less current portion		24,605,441	24,605,441	
Bonds payable - less current portion	6,475,000	24,603,441	6,475,000	
Bonds payable - less current portion	0,473,000		0,475,000	
Total long-term liabilities	6,475,000	24,605,441	31,080,441	
Total liabilities	7,083,551	26,713,034	33,796,585	
<u>NET ASSETS</u>				
NET ASSETS				
Invested in capital assets, net of related debt	1,339,120	1,247,230	2,586,350	
Unrestricted	<u>8,591,186</u>	47,317	8,638,503	
Total net assets	\$ 9,930,30 <u>6</u>	<u>\$ 1,294,547</u>	<u>\$ 11,224,853</u>	
The accompanying notes are an integral part of these finan	cial statements			
1 , 0				

# HARTLAND TOWNSHIP STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS PROPRIETARY FUNDS FOR THE YEAR ENDED MARCH 31, 2007

	Wa	ater System Fund	wage Disposal System Fund		Totals
OPERATING REVENUES					
User charges	\$	238,095	\$ 568,320	\$	806,415
Meter sales		14,680	 		14,680
Total operating revenues		<u>252,775</u>	 568,320	_	821,09 <u>5</u>
OPERATING EXPENSES					
Expansion projects			5,461,791		5,461,791
Amortization			6,513		6,513
Depreciation		228,209	250,662		478,871
Consulting engineer		142,410	22,368		164,778
Contract services		1,321	774,111		775,432
Meters		15,236			15,236
Legal fees		5,672	453		6,125
Assessments/licenses			3,650		3,650
Audit fees		4,820	5,820		10,640
Repairs and maintenance		430	41,221		41,651
Supplies and postage		1,044	2,952		3,996
Miscellaneous		1,920	1,923		3,843
Insurance		6,826	23,223		30,049
Wages and payroll taxes		26,104	 51,811		77,915
Total operating expenses		433,992	 6,646,498	_	7,080,490
Operating (loss)		(181,217)	(6,078,178)		(6,259,395)
NON-OPERATING REVENUES AND (EXPENSES)					
Loss on disposal of assets			(9,593,449)		(9,593,449)
Interest income - special assessments		358,041	747,404		1,105,445
Interest income - cash and cash equivalents		83,435	280,164		363,599
Amortization - bond fees		(6,995)	(800)		(7,795)
Rental and other income		(0,993)	39,650		39,650
		(318,220)	(1,195,731)		(1,513,951)
Interest expense		(310,220)	 (1,195,751)		(1,313,931)
Total non-operating revenues (expenses)		116,261	 (9,722,762)		(9,606,501)
Net income (loss) before capital contributions		(64,956)	 (15,800,940)		(15,865,896)
CAPITAL CONTRIBUTIONS					
Special assessments levied			245,660		245,660
Tap-in fees		127,400	2,095,215		2,222,61 <u>5</u>
1 αρ-111 1003		121,400	 2,093,213		2,222,013
Total capital contributions		127,400	 2,340,875		2,468,275
Net income (loss)		62,444	(13,460,065)		(13,397,621)
NET ASSETS AT APRIL 1, 2006		9,867,862	 14,754,612		24,622,474
NET ASSETS AT MARCH 31, 2007	\$	9,930,306	\$ 1,294,547	\$	11,224,853

# HARTLAND TOWNSHIP STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED MARCH 31, 2007

		Water System Fund	 Sewage Disposal System Fund		Totals
CASH FLOWS FROM (USED IN) OPERATING ACTIVITIES Cash from users Cash paid to vendors Cash paid to employees Other cash receipts Cash paid to from other funds	\$	233,147 (176,816) (24,195)	\$ 529,956 (800,828) (51,722) 39,650 (6,559)	\$	763,103 (977,644) (75,917) 39,650 (6,559)
Net cash from (used in) operating activities		32,136	 (289,503)		(257,367)
CASH FLOWS FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES Connection fees received Special assessment collections Interest received on assessments Repayment of principal on bonds Interest paid on bonds Bond fees paid		127,400 491,058 358,041 (450,000) (327,025)	 532,057 1,010,454 747,404 (455,000) (1,195,731) (800)		659,457 1,501,512 1,105,445 (905,000) (1,522,756) (800)
Net cash from (used in) capital and related financing activities		199,474	 638,384		837,858
CASH FLOWS FROM (USED IN) INVESTING ACTIVITIES Interest income		83,435	280,164		363,599
Net increase in cash and cash equivalents		315,045	629,045		944,090
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR		2,102,145	 6,474,512		8,576,657
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$	2,417,190	\$ 7,103,557	\$	9,520,747
RECONCILIATION OF OPERATING (LOSS) TO NET CASH FROM (USED IN) OPERATING ACTIVITIES Operating (loss) Adjustments to reconcile operating (loss)	\$	(181,217)	\$ (6,078,178)	<u>\$</u>	(6,259,395)
to net cash from (used in) operating activities Depreciation/amortization Rental income Changes in assets and liabilities:		228,209	257,175 39,650		485,384 39,650
(Increase) in accounts receivable (Increase) in due from other funds (Increase) in inventory Increase in accounts payable/accrued expenses Decrease in due from county construction funds Increase in due to other funds		(19,628) (3,463)	(38,364) (12,666)		(57,992) (12,666) (3,463)
		8,235	 776,757 4,760,016 6,107		784,992 4,760,016 6,107
Total adjustments		213,353	 5,788,675		6,002,028
Net cash from (used in) operating activities	\$	32,136	\$ (289,503)	\$	(257,367)

# HARTLAND TOWNSHIP STATEMENT OF ASSETS AND LIABILITIES FIDUCIARY FUNDS MARCH 31, 2007

	Current Tax <u>Collection</u>	Trust and Agency	Totals	
ASSETS Cash	<u>\$ 44,433</u>	\$ 224,752	<u>\$ 269,185</u>	
LIABILITIES  Due to other funds  Deposits	\$ 44,433	\$ 10,736 214,016	\$ 55,169 214,016	
Total liabilities	<u>\$ 44,433</u>	<u>\$ 224,752</u>	<u>\$ 269,185</u>	

NOTES

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FINANCIAL

STATEMENTS

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting and reporting policies of the Township relating to the funds and account groups included in the accompanying combined financial statements conform to generally accepted accounting principles applicable to state and local governments. The more significant accounting policies of the Township are described below.

#### A. BASIC FINANCIAL STATEMENTS

In accordance with GASB Statement No. 34 - Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments, the basic financial statements include both government-wide and fund financial statements.

The government-wide financial statements (Statement of Net Assets and Statement of Activities) report on the Township as a whole, excluding fiduciary activities. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All activities, both governmental and business-type, are reported in the government-wide financial statements using the economic resources measurement focus and the accrual basis of accounting, which includes long-term assets and receivables as well as long-term debt and obligations. The government-wide financial statements focus more on the sustainability of the Township as an entity and the change in aggregate financial position resulting from the activities of the fiscal period.

Generally, the effect of interfund activity has been removed from the government-wide financial statements. Net interfund activity and balances between governmental activities and business-type activities are shown in the government-wide financial statements.

The government-wide Statement of Net Assets reports all financial and capital resources of the Township (excluding fiduciary funds). It is displayed in a format of assets less liabilities equals net assets, with the assets and liabilities shown in order of their relative liquidity. Net assets are required to be displayed in three components: 1) invested in capital assets, net of related debt, 2) restricted, and 3) unrestricted. Invested in capital assets, net of related debt is capital assets net of accumulated depreciation and reduced by outstanding balances of any bonds, mortgages, notes or other borrowings that are attributable to the acquisition, construction, or improvement of those assets. Restricted net assets are those with constraints placed on their use by either: 1) externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations or other governments, or 2) imposed by law through constitutional provisions or enabling legislation. All net assets not otherwise classified as restricted, are shown as unrestricted. Generally the Township would first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

The Government-Wide Statement of Activities demonstrates the degree to which both direct and indirect expenses of the various functions and programs of the Township are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or identifiable activity. Indirect expenses for administrative overhead are allocated among the functions and activities using a full cost allocation approach and are presented separately to enhance comparability of direct expenses between governments that allocate direct expenses and those that do not. Interest on general long-term debt is not allocated to the various functions. Program revenues include: 1) charges to customers or users who purchase, use or directly benefit from goods, services or privileges provided by a particular function or program and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or program. Taxes, unrestricted investment income and other revenues not identifiable with particular functions or programs are included as general revenues. The general revenues support the net costs of the functions and programs not covered by program revenues.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Also, part of the basic financial statements are fund financial statements for governmental funds and proprietary funds. The focus of the fund financial statements is on major funds, as defined by GASB Statement No. 34. Although this reporting model sets forth minimum criteria for determination of major funds (a percentage of assets, liabilities, revenues, or expenditures/expenses of fund category and of the governmental and enterprise funds combined), it also gives governments the option of displaying other funds as major funds. Other non-major funds, are combined in a single column on the fund financial statements.

The Township reports the following major governmental funds:

The General Fund is the Township's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Fire Operating Fund accounts for property taxes collected for and the related costs to provide fire protection to the Township residents.

The Township reports the following major proprietary funds:

The Sewage Disposal Fund accounts for all the activity associated with the operations and maintenance of operating a sewage treatment system.

The Water System Fund accounts for all the activity associated with the operations and maintenance of operating a water distribution system.

#### B. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

The governmental fund financial statements are prepared on a current financial resources measurement focus and modified accrual basis of accounting. To conform to the modified accrual basis of accounting, certain modifications must be made to the accrual method. These modifications are outlined below:

- A. Revenue is recorded when it becomes both measurable and available (received within 60 days after year-end). Revenue considered susceptible to accrual includes: property taxes, sales and use taxes, transient occupancy taxes, licenses, fees and permits, intergovernmental revenues, charges for services, fines, forfeits and penalties, and interest.
- B. Expenditures are recorded when the related fund liability is incurred. Principal and interest on general long-term debt are recorded as fund liabilities when due or when amounts have been accumulated in the debt service fund for payments to be made early in the following year.
- C. Disbursements for the purchase of capital assets providing future benefits are considered expenditures. Bond proceeds are reported as another financing source.

With this measurement focus, operating statements present increases and decreases in net current assets and unreserved fund balance as a measure of available resources.

This is the traditional basis of accounting for governmental funds and also is the manner in which these funds are normally budgeted. This presentation is deemed most appropriate to: 1) demonstrate legal and covenant compliance, 2) demonstrate the sources and uses of liquid resources, and 3) demonstrate how the Township's actual revenues and expenditures conform to the annual budget. Since the governmental funds financial statements are presented on a different basis than the governmental activities column of the government-wide financial statements, a reconciliation is provided immediately following each fund statement. These reconciliations briefly explain the adjustments necessary to transform the fund financial statements into the governmental activities column of the government-wide financial statements.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The proprietary funds financial statements are prepared on the same basis (economic resources measurement focus and accrual basis of accounting) as the government-wide financial statements. Therefore, most lines for the total enterprise funds on the proprietary funds financial statements will directly reconcile to the business-type activities column on the government-wide financial statements. Because the enterprise funds are combined into a single business-type activities column on the government-wide financial statements, certain interfund activities between these funds are eliminated in the consolidation for the government-wide financial statements, but are included in the fund columns in the proprietary funds financial statements.

Enterprise funds account for operations where the intent of the Township is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Under GASB Statement No. 34, enterprise funds are also required for any activity whose principal revenue sources meet any of the following criteria: 1) any activity that has issued debt backed solely by the fees and charges of the activity, 2) if the cost of providing services for any activity, including capital costs such as depreciation or debt service, must legally be recovered through fees and charges of the activity, or 3) it is the policy of the Township to establish activity fees or charges to recover the cost of providing services, including capital costs.

On the proprietary funds financial statements, operating revenues are those that flow directly from the operations of the activity, i.e. charges to customers or users who purchase or use the goods or services of that activity. Operating expenses are those that are incurred to provide those goods or services. Non-operating revenues and expenses are items such as investment income and interest expense that are not a result of the direct operations of the activity.

Under GASB Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting, the Township has elected for proprietary funds not to apply Financial Accounting Standards Board statements issued after November 30, 1989.

Fiduciary funds account for assets held by the Township in a trustee or agency capacity on behalf of others and, therefore, are not available to support Township programs. Fiduciary funds are not included in the government-wide financial statements as they are not an asset of the Township available to support Township programs. The Township currently maintains an agency fund to account for the monies collected and paid on behalf of developer's escrow accounts.

## C. CAPITAL ASSETS

Under GASB Statement No. 34, all capital assets, whether owned by governmental activities or business-type activities, are recorded and depreciated in the government-wide financial statements. No long-term capital assets or depreciation are shown in the governmental funds financial statements.

Capital assets, including public domain infrastructure (e.g., roads, bridges, sidewalks and other assets that are immovable and of value only to the Township) are defined as assets with an initial, individual cost of more than \$5,000 and an estimated useful life greater than one year. Capital assets are recorded at cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at the estimated fair market value at the date of donation. Real properties are considered capital assets regardless of initial cost.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major improvements are capitalized and depreciated over the remaining useful lives of the related capital assets.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

Buildings, structures and improvements 5 to 50 years
Utility plant 5 to 50 years
Machinery and equipment 2 to 40 years
Infrastructure 25 to 75 years

Capital assets transferred between funds are transferred at their net book value (cost less accumulated depreciation), as of the date of the transfer.

#### D. BUDGETARY DATA

The board of trustees follow the procedures as outlined in the Uniform Budgeting Manual for Local Units of Government in Michigan in the establishment of the various annual budgets.

The supervisor prepares the annual budgets through information received by the clerk. The proposed budget is then submitted for discussion and approved by the entire Township board. The budget is approved by activity rather than line item. If and when it becomes necessary to amend certain amounts in the budget, a proposal outlining the desired changes is made to and approved by the Township board at any of their regular meetings. Budget appropriations made, but not expended by year end, will lapse with the fiscal year end.

For the year ended March 31, 2007, expenditures exceeded appropriations in several functional activities. A budget was not adopted for the Public Improvement Revolving Fund. This is a violation of Public Act 493 of 2000.

# E. PROPERTY TAXES

The Township's property taxes are levied and become a lien on each December 1st based on the taxable value of property located in the Township as of the preceding December 31st. These taxes are due on February 14 with the final collection date of February 28 before they are added to the county delinquent tax rolls. The Township recognized the amount levied December 1, 2006 as revenue for the year ended March 31, 2007.

The 2006 taxable valuation of the Township totaled \$ 658,089,500. The delinquent real property taxes of the Township are purchased by Livingston County. The county sells tax notes, the proceeds of which will be used to pay the Township for these property taxes. The county disbursed the delinquent taxes to the Township in June 2007.

The Township levies the following millage:

General Township .8003 Fire and fire capital improvements <u>1.8819</u>

Total millage 2.6822

# F. MANAGEMENT'S ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (continued)

#### G. CASH EQUIVALENTS

For purposes of the statement of cash flows, demand deposits and short-term investments with a maturity date of three months or less when acquired are considered to be cash equivalents.

# H. RISK MANAGEMENT

The Township is exposed to various risks of loss pertaining to property loss, torts, errors and omissions and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Township has purchased commercial insurance for these claims. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Township. Settled claims related to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

# I. <u>INVENTORIES AND PREPAID ITEMS</u>

Inventories are valued at cost. Cost is determined using the first-in, first-out method. Inventory consists of expendable supplies held for consumption. Inventories are capitalized under the consumption method, whereby expenditures are capitalized as inventory until used.

# J. CAPITALIZATION OF INTEREST

A portion of the interest cost incurred on capital projects is capitalized on assets that require a period of time for construction or to otherwise prepare them for their intended use. Such amounts are amortized over the useful lives of the assets.

# K. INCOME TAXES

As a governmental agency, the Township is exempt from both federal income taxes and Michigan Single Business Tax.

# NOTE 2 - DESCRIPTION OF REPORTING ENTITY

In accordance with Governmental Accounting Standards Board (GASB) statement number 39, all funds, agencies, and activities of Hartland Township have been included in the basic financial statements.

The following potential component unit has been evaluated under the criteria established by GASB statement number 39 and determined not be a component unit based upon financial independence and accountability:

# HARTLAND, DEERFIELD FIRE AUTHORITY

Hartland Township appoints two members of the Authority's four member board. The Authority is fiscally independent from the Township. The Authority audited as an independent entity in compliance with Public Act. 2.

# NOTE 3 - CAPITAL ASSETS

Capital asset activity for the governmental funds for the year ended March 31, 2007 was as follows:

A summary of changes in the governmental fund capital assets follows:

	Balance 4/1/06	Additions	Deletions	Balance 3/31/07
Land Buildings and improvements Machinery and equipment Construction in progress	\$ 1,160,030 2,838,985 145,746 5,095	\$ 66,820 560,354	\$	\$ 1,160,030 2,838,985 212,566 565,449
Total capital assets	4,149,856	627,174		4,777,030
Accumulated depreciation	(870,724)	(96,386)		(967,110)
Governmental activities capital asset, net	\$ 3,279,132	<u>\$ 530,788</u>	\$	\$ 3,809,920

Depreciation expense is being recorded in the government-wide statement of activities based upon the fund and activity utilizing the assets. The Township utilizes the straight line method to depreciate capital assets over their estimated useful lives. There is \$2,601,706 of debt associated with these capital assets.

Depreciation expense was distributed to the various activities as follows:

General government	\$ 35,144
Fire protection	 61,242
	\$ 96,386

# NOTE 3 - CAPITAL ASSETS (continued)

A summary of changes in proprietary fixed assets is as follows:

Acquisitions of fixed assets in the Water System Fund and Sewage Disposal Fund, are recorded in their respective asset accounts and annual depreciation, based on the straight-line method over estimated useful life, is charged to current operations.

	Balance <u>4/1/06</u>	Additions	Deletions	Balance 3/31/07	
Land Water system Sewer System	\$ 1,547,230 9,110,267 12,496,284	\$	\$ 12,496,284	\$ 1,547,230 9,110,267	
	23,153,781			10,657,497	
Less: accumulated depreciation	(3,570,111)	(478,871)	2,902,835	(1,146,147)	
Fixed assets, net of depreciation	<u>\$ 19,583,670</u>	<u>\$ (478,871)</u>	\$ (9,593,449)	\$ 9,511,350	

A large loss on disposal of capital assets occurred during the year due to the Township no longer using its sewage treatment facility as of March 31, 2007. The Township expects to demolish this system within the next fiscal year since it is now using Genesee County's system for treatment.

#### NOTE 4 - INTERFUND RECEIVABLES AND PAYABLES

Interfund receivables and payables exist at March 31, 2007. These represent short-term borrowings and amounts owed for reimbursements between other funds. The total interfund receivable and payable balance at March 31, 2007 is \$49,017.

	erfund <u>ceivable</u>	Interfund Payable		
General Fund	\$ 56,517	\$	9,666	
Water Fund	3,959			
Sewer Fund	12,666		8,307	
Trust and agency fund			10,736	
Current tax fund	 		44,433	
	\$ 73,142	\$	73,142	

### NOTE 5 - GOVERNMENTAL FUND - LONG-TERM DEBT

A summary of the Township's governmental fund long-term debt as of March 31, 2007, and transactions during the year then ended follows:

		Balance 4/1/06	Additions			Deletions		Balance 3/31/07	
Contracts payable - Fire Hall Contracts payable - Township Hall	\$	1,224,975	\$	1,500,000	\$	93,606 29,663	\$	1,131,369 1,470,337	
	\$	1,224,975	\$	1,500,000	\$	123,269	\$	2,601,706	

### NOTE 5 - GOVERNMENTAL FUND - LONG-TERM DEBT (continued)

Contract payable Fire Hall - The Township entered into an installment purchase contract with a bank to finance the construction costs of a fire hall expansion project on August 28, 2001. The borrowing is allowed without state approval under Public Act 99 of 1933. The contract requires monthly payments of principal and interest until satisfied in July 2016. As of March 31, 2007 the outstanding balance of the contract was \$1,131,369 with a fixed interest rate of 4.9% per annum.

Contract payable Township Hall - The Township entered into an installment purchase contract with a bank to finance the construction of a new township hall on October 5, 2006. The borrowing is allowed without state approval under Public Act 99 of 1933. The contract requires monthly payments of principal and interest until satisfied in October 2021. As of March 31, 2007 the outstanding balance of the contract was \$1,470,337 with a fixed interest rate of 4.42% per annum.

The following is a schedule of future principal and interest payments to service the long-term contract obligations of the Township for the governmental funds:

	Ir 	Installment Purchase Contract Payable National City Bank Fire Hall Expansion				Installment Purchase Contract Payable Citizens Bank New Township Hall				Total Principal and Interest Future Debt Service Obligations						
	<u>_ F</u>	Principal		nterest		Total	_ <u>P</u>	rincipal_		nterest	 Total	<u>_</u> F	Principal_	<u>l</u> ı	nterest	 Total
2007 - 2008 2008 - 2009 2009 - 2010 2010 - 2011 2011 - 2012 2012 - 2017 2017 - 2022	\$	98,298 103,224 108,397 113,830 119,534 588,086	\$	53,248 48,322 43,149 37,716 32,012 65,492	\$	151,546 151,546 151,546 151,546 151,546 653,578	\$	73,451 76,764 80,227 83,846 87,628 501,115 567,306	\$	63,513 60,200 56,737 53,118 49,336 183,705 60,444	\$ 136,964 136,964 136,964 136,964 136,964 684,820 627,750	\$	171,749 179,988 188,624 197,676 207,162 1,089,201 567,306	\$	116,761 108,522 99,886 90,834 81,348 249,197 60,444	\$ 288,510 288,510 288,510 288,510 288,510 1,338,398 627,750
Total	\$ ^	1,131,369	\$	279,939	\$	1,411,308	<u>\$ 1</u>	,470,337	\$	527,053	\$ 1,997,390	\$	<u>2,601,706</u>	\$	806,992	\$ 3,408,698

### NOTE 6 - PROPRIETARY FUNDS - BONDS PAYABLE

The following is a summary of the Townships debt categorized as proprietary for the year ended March 31, 2007:

		Balance 4/1/06	Additions	Deletions	Balance 3/31/07
1.	Bonds payable (Sanitary Sewer Project); interest is charges at 4.25% to 4.5% payable semi-annually to Livingston County with annual principle payments ranging from \$475,000 to \$1,175,000 until it's maturity on November 1, 2030.	\$ 21,700,000	\$	\$	\$ 21,700,000
2.	Bonds payable (Water System Special Assessment Bonds, Series 2001); interest is changed at 4.5% to 4.6%; payable to Livingston County through the year 2021 with principal payments annually from \$450,000 to \$475,000.	7,375,000		450,000	6,925,000
3.	The Township expanded its sewer system into district #2 and connecting branches. Financing was done through bond sales through the Michigan State Revolving Loan Fund Program. The Livingston County Drain Commission signed an agreement with the Township to be the intermediary between the Township and state. Interest is charged at 2.25%. The Township had borrowed a total of \$8,125,055 for the expansion. The debt is set-up as two separate loans to match:  1. District #2 and 2. Branches to District #2. Thus, there are two separate special assessment districts set-up to repay the debt.				
	1. District #2	3,049,915		300,000	2,749,915
	2. Branches to #2	1,360,526 4,410,441		<u>135,000</u> 435,000	<u>1,225,526</u> 3,975,441

The Township makes principal and interest payments to the Livingston County Drain Commission to be paid through the year 2015.

### NOTE 6 - PROPRIETARY FUNDS - BONDS PAYABLE (continued)

	Balance <u>4/1/06</u>	Additions	Deletions	Balance 3/31/07
4. The State of Michigan has discretion as to which costs are eligible to be paid through the revolving loan fund. Thus, for costs that are not eligible to be paid through the SRF program another bond sale was issued by the Livingston County Drain Commission (\$375,000 general obligation bonds). These bonds were issued in the year ending March 31, 1996. Interest is charged at 6%. Principal and interest is payable to the Livingston County Drain Commission to be paid through the year 2015.	215,000		20,000	195,000
Total proprietary long-term debt	\$ 33,700,441	\$	\$ 905,000	\$ 32,795,441

The following is a schedule of principal and interest payments to service the long-term obligations of the Township:

	EN	ENTERPRISE FUNDS					
	Propr	Proprietary Long Term Debt					
	Principal	Interest	Total				
	<u> </u>						
Year							
2007 - 2008	\$ 1,715,000	\$ 1,302,016	\$ 3,017,016				
2008 - 2009	1,740,000	1,240,777	2,980,777				
2009 - 2010	1,775,000	1,178,452	2,953,452				
2010 - 2011	1,800,000	1,114,807	2,914,807				
2011 - 2012	1,840,000	1,049,633	2,889,633				
2012 - 2017	8,975,441	4,199,665	13,175,106				
2017 - 2022	7,925,000	2,507,738	10,432,738				
2022 - 2027	5,125,000	1,030,925	6,155,925				
2027 - 2031	1,900,000	213,156	2,113,156				
	\$32,795,441	<u>\$13,837,169</u>	\$46,632,610				

### NOTE 7 - EMPLOYEE RETIREMENT PLAN

The Township participates in the John Hancock Defined Contribution Pension Plan Group No. 60145 for Michigan Township employees. This is a single-employer plan. Substantially all full-time employees, elected officials and trustees are included in the plan. Plan eligibility is a minimum age of 18 and not more than 75. The plan is 75% contributory by the Township and 25% by the employee. For employees with annual compensation of \$3,000 or more, the total annual contribution is \$900. Employees may also make voluntary after tax contributions in amounts ranging from 1% to 10% of compensation. Annual compensation used to determine the current year contribution is as of February 1, preceding the year. Contribution information is as follows:

	<u>Employer</u>	<u>Employee</u>	Total
TOTAL CURRENT YEAR CONTRIBUTIONS	<u>\$ 15,325</u>	<u>\$ 10,468</u>	<u>\$ 25,793</u>
ACCOUNT VALUE AT LAST ANNUAL STATEMENT			\$ 174,31 <u>5</u>

These balances reflect contributions for the period from April 1, 2006 to March 31, 2007. The current year employer contribution for the year ended March 31, 2007, was \$15,325. Interest has been credited to January 31, 2007.

### NOTE 8 - DEPOSITS WITH FINANCIAL INSTITUTIONS AND INVESTMENTS

Michigan Compiled Laws, Section 129.91, authorizes the Township to deposit and invest in the accounts of Federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or Federal agency obligation repurchase agreements; bankers' acceptance of United States banks; commercial paper rated by two standard rating agencies within the two highest classifications, which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions which are rated investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The investment policy adopted by the Township in accordance with Act 196 PA 1997 has authorized investments as listed in the state statutory authority listed above.

The Township's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3 risk disclosures for the Township's deposits and investments are as follows:

		Carrying Amount						
<u>Deposits</u>	G	Primary overnment	-	Fiduciary Funds		Total		Bank Balance
Insured	\$	700,000	\$		\$	700,000	\$	700,000
Uninsured and uncollateralized		15,833,563		269,185		16,102,748		16,108,689
Total deposits	\$	16,533,563	\$	269,185	\$	16,802,748	\$	16,808,689

### **NOTE 9 - CONTINGENCIES**

The Township is involved in various legal actions arising in the normal course of business. In the opinion of management, such matters will not have a material effect upon the financial position of the Township.

### NOTE 10 - TRUST AND AGENCY FUND

The Township maintains the Trust and Agency Fund to account for delinquent personal property taxes and funds held in escrow for developers. Accurate records were not maintained for these escrows accounts and it is expected that a portion of these funds held by the Trust and Agency Fund may be repaid to the General Fund.

### NOTE 11 - SEGMENT INFORMATION FOR ENTERPRISE FUNDS

The Township maintains two enterprise funds, which provide water and sewer services. Segment information for the year ended March 31, 2007, was as follows:

	Sewer Fund	 Water Fund	 Total Enterprise Funds
Operating revenues	\$ 568,320	\$ 252,775	\$ 821,095
Depreciation	250,662	228,209	478,871
Operating (loss)	(6,078,178)	(181,217)	(6,259,395)
Non-operating revenues (expenses)	(9,722,762)	116,261	(9,606,501)
Net income (loss)	(13,460,065)	62,444	(13,397,621)
Total assets	28,007,581	17,013,857	45,021,438
Accounts payable	834,286	26,671	860,957
Net working capital	2,172,919	828,387	3,001,306
Total equity	1,294,547	9,930,306	11,224,853

### NOTE 12 - PROJECT UNCERTAINTIES

In the year 2005 the Township entered into an agreement with the Livingston County Drain Commission in which the County sold bonds for approximately \$22 million on behalf of the Township, to finance the construction of sewer lines to connect to Genesee County's sewer system. The bonds are payable over 25 years.

The Township has special assessments in the district to finance the debt. The Township believed there would be enough new sewer customers outside of the original sewer district to pay for the difference of amount assessed to the bond debt. Without a substantial inflow of connection fees to pay for this debt, the Township may have difficulties paying its debt obligation.

The Township is considering various options to remedy the above problem.

### NOTE 13 - MICHIGAN DEPARTMENT OF ENVIRONMENTAL QUALITY

The Township was a recipient of a voting grant by the State of Michigan. The grant funds were used to purchase election equipment in order to be in compliance with new state election standards. The grant was completed during the fiscal year, but remains open for state compliance audits. All funds received were state funds.

REQUIRED
SUPPLEMENTARY
INFORMATION

## HARTLAND TOWNSHIP GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2007

				Variance with Final Budget
	Bud	dgets		Favorable
	Original	Final	Actual	(Unfavorable)
REVENUES Taxes Licenses and permits	\$	\$	\$ 527,460 20,567	\$
State shared revenues Charges for services			747,783 277,787	
Miscellaneous revenues			230,855	
Total revenues	1,683,626	1,683,626	1,804,452	120,826
EXPENDITURES	1,653,968	1,843,792	1,627,947	215,845
Excess of revenues over (under) expenditures	29,658	(160,166)	<u>176,505</u>	336,671
OTHER FINANCING SOURCES (USES)				
Transfers in	150,000	150,000	250,000	100,000
Transfers (out)	(15,000)	(15,000)	(57,068)	(42,068)
Total other financing sources (uses)	135,000	135,000	192,932	57,932
Net change in fund balance	164,658	(25,166)	369,437	394,603
FUND BALANCE, APRIL 1, 2006	1,877,567	1,877,567	1,877,567	
FUND BALANCE, MARCH 31, 2007	\$ 2,042,225	\$ 1,852,401	\$ 2,247,004	\$ 394,603

### HARTLAND TOWNSHIP FIRE OPERATING FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2007

REVENUES Taxes Interest	Bud Original \$	dgets Final \$	Actual \$ 1,239,571 53,645	Variance with Final Budget Favorable (Unfavorable)
Total revenues	1,227,600	1,227,600	1,293,216	65,616
EXPENDITURES Audit fees Authority contributions Tax chargebacks Supplies Maintenance Legal fees Capital outlay Note payable - principal Note payable - interest Utility assessments			800 714,761 5 3 4,792 30,557 43,920 93,606 57,940 1,477	
Total expenditures	928,298	928,298	947,861	(19,563)
Net change in fund balance	299,302	299,302	345,355	46,053
FUND BALANCE, APRIL 1, 2006	1,537,680	1,537,680	1,537,680	
FUND BALANCE, MARCH 31, 2007	<u>\$ 1,836,982</u>	<u>\$ 1,836,982</u>	\$ 1,883,03 <u>5</u>	\$ 46,05 <u>3</u>

SUPPLEMENTARY INFORMATION

COMBINING FINANCIAL STATEMENTS

### HARTLAND TOWNSHIP COMBINING BALANCE SHEET ALL SPECIAL REVENUE FUNDS MARCH 31, 2007

	L	quor aw <u>rcement</u>	Fire Operating		Cable elevision
<u>ASSETS</u>					
ASSETS Cash Taxes receivable Interest receivable Fees receivable	\$	28,382	\$ 1,717,621 84,288 7,203 88,023	\$	276,695 2,341 24,087
Total assets	\$	28,382	\$ 1,897,135	\$	303,123
LIABILITIES AND FUND BALANCE					
LIABILITIES Accounts payable	\$		\$ 14,100	\$	13,814
FUND BALANCE		28,382	 1,883,035		289,309
Total liabilities and fund balance	\$	28,382	\$ 1,897,135	\$	303,123

_ <u>Ce</u>	emetery	Imp	ownship rovement evolving		Totals
\$	117,457	\$	830,933	\$	2,971,088 84,288 9,544 112,110
<u>\$</u>	117,457	<u>\$</u>	830,933	<u>\$</u>	3,177,030
\$	9	\$		\$	27,923
	117,448		830,933		3,149,107
\$	117,457	\$	830,933	\$	3,177,030

### HARTLAND TOWNSHIP COMBINING BALANCE SHEET ALL CAPITAL PROJECT FUNDS MARCH 31, 2007

ASSETS	Capital Improvement <u>Fund</u>	Township Construction Fund	Totals
ASSETS Cash and cash equivalents	<u>\$ 771,851</u>	<u>\$ 1,046,699</u>	\$ 1,818,550
FUND BALANCE			
FUND BALANCE	\$ 771,851	\$ 1,046,699	\$ 1,818,550

### HARTLAND TOWNSHIP COMBINING BALANCE SHEET ALL ENTERPRISE FUNDS MARCH 31, 2007

<u>ASSETS</u>	Water System Fund	Sewage Disposal System Fund	Totals
CURRENT ASSETS Cash and cash equivalents Accounts receivable Inventory Due from other funds  Total current assets	\$ 882,079 68,555 32,345 3,959 986,938	\$ 1,246,752 1,756,094 12,666 3,015,512	\$ 2,128,831 1,824,649 32,345 16,625 4,002,450
RESTRICTED ASSETS Cash and cash equivalents Special assessments receivable Due from county - construction funds Debt issuance costs, net  Total restricted assets	1,535,111 6,131,928 <u>95,760</u> 7,762,799	5,856,805 15,457,522 2,278,542 151,970 23,744,839	7,391,916 21,589,450 2,278,542 247,730 31,507,638
PROPERTY, PLANT AND EQUIPMENT Land Water/sewer system Less accumulated depreciation Net property, plant and equipment	300,000 <u>9,110,267</u> 9,410,267 <u>1,146,147</u> <u>8,264,120</u>	1,247,230 1,247,230 1,247,230	1,547,230 9,110,267 10,657,497 1,146,147 9,511,350
Total assets	<u>\$ 17,013,857</u>	\$ 28,007,581	\$ 45,021,438

LIABILITIES AND FUND EQUITY	Water System Fund	Sewage Disposal System Fund	Totals
CURRENT LIABILITIES Accounts payable / accrued expenses Accrued interest payable Due to other funds	\$ 26,671 131,880	\$ 834,286 <u>8,307</u>	\$ 860,957 131,880 8,307
Total current liabilities	<u> 158,551</u>	842,593	1,001,144
CURRENT LIABILITIES (from restricted assets) Bonds payable Contract payable - LCDC - sewer	450,000	1,265,000	450,000 1,265,000
Total current liabilities (from restricted assets)	450,000	1,265,000	1,715,000
LONG-TERM LIABILITIES (from restricted assets) Bonds payable Contract payable - LCDC - sewer	6,475,000	24,605,441	6,475,000 24,605,441
Total long-term liabilities (from restricted assets)	6,475,000	24,605,441	31,080,441
Total liabilities	7,083,551	26,713,034	33,796,585
FUND EQUITY Retained earnings	9,930,306	1,294,547	11,224,853
Total liabilities and fund equity	<u>\$ 17,013,857</u>	<u>\$ 28,007,581</u>	<u>\$ 45,021,438</u>

### HARTLAND TOWNSHIP COMBINING BALANCE SHEET ALL AGENCY FUNDS MARCH 31, 2007

		current Tax ollection		ust and agency	 otals
ASSET Cash	<u>\$</u>	44,433	<u>\$</u>	224,752	\$ 269,185
LIABILITIES  Due to other funds  Deposits	\$	44,433	\$	10,736 214,016	\$ 55,169 214,016
Total liabilities	\$	44,433	\$	224,752	\$ 269,185

### HARTLAND TOWNSHIP COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - ALL SPECIAL REVENUE FUNDS FOR THE YEAR ENDED MARCH 31, 2007

	Liquor Law Enforcement	Fire Operating	Cable Television
REVENUES Property taxes Licenses and permits Charges for services Interest	\$ 6,135 	\$ 1,239,571 53,645	\$ 96,389 12,929
Total revenues	7,393	1,293,216	109,318
EXPENDITURES Public safety Salaries and fees Taxes - payroll Cemetery maintenance Cable TV operations Debt service	964 1,830 140	796,315 151,546	12,674 1,039 38,013
Total expenditures	2,934	947,861	51,726
Excess of revenues over (under) expenditures	4,459	345,355	57,592
OTHER FINANCING SOURCES Transfer (out)			
Net change in fund balance	4,459	345,355	57,592
FUND BALANCE, APRIL 1, 2006	23,923	1,537,680	231,717
FUND BALANCE, MARCH 31, 2007	\$ 28,382	<u>\$ 1,883,035</u>	\$ 289,309

	Township Improvement	
Cemetery	Revolving	Totals
\$	\$	\$ 1,239,571 6,135
3,860		100,249
5,727	40,754	114,313
9,587	40,754	1,460,268
		797,279 14,504 1,179
18,931		18,931 38,013 151,546
18,931		1,021,452
(9,344)	40,754	438,816
	(250,000)	(250,000)
(9,344)	(209,246)	188,816
126,792	1,040,179	2,960,291
<u>\$ 117,448</u>	\$ 830,933	\$ 3,149,107

# HARTLAND TOWNSHIP COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES ALL CAPITAL PROJECT FUNDS FOR THE YEAR ENDED MARCH 31, 2007

	Impro	Capital Improvement <u>Fund</u>		Township Hall Construction Fund		Totals	
REVENUES Interest	\$	37,691	\$	28,287	\$	65,978	
EXPENDITURES Project costs				481,588		481,588	
Excess of revenues over (under) expenditures		37,691		(453,301)		(415,610)	
OTHER FINANCING SOURCES (USES) Loan proceeds			_	1,500,000		1,500,000	
Net changes in fund balances		37,691		1,046,699		1,084,390	
FUND BALANCE, APRIL 1, 2006		734,160				734,160	
FUND BALANCE, MARCH 31, 2007	<u>\$</u>	771,851	\$	1,046,699	\$	1,818,550	

### HARTLAND TOWNSHIP COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN RETAINED EARNINGS ALL ENTERPRISE FUNDS FOR THE YEAR ENDED MARCH 31, 2007

	 Water System Fund	ı	Sewage Disposal System Fund	 Totals
OPERATING REVENUES				
User charges	\$ 238,095	\$	568,320	\$ 806,415
Meter sales	 14,680			 14,680
Total operating revenues	 252,775		568,320	 821,095
OPERATING EXPENSES				
Expansion projects			5,461,791	5,461,791
Amortization			6,513	6,513
Depreciation	228,209		250,662	478,871
Consulting engineer	142,410		22,368	164,778
Contract services Meters	1,321 15,236		774,111	775,432 15,236
Legal fees	5,672		453	6,125
Assessments/licenses	3,072		3,650	3,650
Audit fees	4,820		5,820	10,640
Repairs and maintenance	430		41,221	41,651
Supplies and postage	1,044		2,952	3,996
Miscellaneous	1,920		1,923	3,843
Insurance	6,826		23,223	30,049
Wages and payroll taxes	 26,104		51,811	 77,91 <u>5</u>
Total operating expenses	 433,992		6,646,498	 7,080,490
Operating income (loss)	 (181,217)		(6,078,178)	 (6,259,395)
NON-OPERATING REVENUES AND (EXPENSES)				
Loss on disposal of assets			(9,593,449)	(9,593,449)
Interest income - special assessments	358,041		747,404	1,105,445
Interest income - cash and cash equivalents	83,435		280,164	363,599
Amortization - bond fees	(6,995)		(800)	(7,795)
Rental and other income			39,650	39,650
Interest expense	 (318,220)		(1,195,731)	 (1,513,951)
Total non-operating revenues (expenses)	 116,261		(9,722,762)	 (9,606,501)
Net income (loss) before capital contributions	 (64,956)		(15,800,940)	 (15,865,896)
CAPITAL CONTRIBUTIONS				
Special assessments levied			245,660	245,660
Tap-in fees	 127,400		2,095,215	2,222,615
Total capital contributions	127,400		2,340,875	2,468,275
·				
Net income (loss)	62,444		(13,460,065)	(13,397,621)
RETAINED EARNINGS AT APRIL 1, 2006	 9,867,862		14,754,612	 24,622,474
RETAINED EARNINGS AT MARCH 31, 2007	\$ 9,930,306	\$	1,294,547	\$ 11,224,853

### HARTLAND TOWNSHIP COMBING STATEMENT OF CASH FLOWS ALL ENTERPRISE FUNDS FOR THE YEAR ENDED MARCH 31, 2007

	S	Sewage Water Disposal System System Fund Fund		oosal stem	Totals	
CASH FLOWS FROM (USED IN) OPERATING ACTIVITIES						
Cash from users Cash paid to vendors Cash paid to employees Other cash receipts Cash paid to other funds	\$	233,147 (176,816) (24,195)	\$	529,956 (800,828) (51,722) 39,650 (6,559)	\$	763,103 (977,644) (75,917) 39,650 (6,559)
Net cash from (used in) operating activities		32,136		(289,503)		(257,367)
CASH FLOWS FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES Connection fees received Special assessment collections Interest received on assessments Repayment of principal on bonds Interest paid on bonds Bond fees paid		127,400 491,058 358,041 (450,000) (327,025)		532,057 1,010,454 747,404 (455,000) (1,195,731) (800)		659,457 1,501,512 1,105,445 (905,000) (1,522,756) (800)
Net cash from (used in) capital and related financing activities		199,474		638,384		837,858
CASH FLOWS FROM INVESTING ACTIVITIES Interest income		83,435		280,164		363,599
Net increase in cash and cash equivalents		315,045		629,045		944,090
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR		2,102,145		<u>6,474,512</u>		8,576,657
CASH AND CASH EQUIVALENTS AT END OF YEAR	<u>\$</u>	2,417,190	\$	7,103,557	\$	9,520,747

INDIVIDUAL FUNDS G E N E R A L F U N D

### HARTLAND TOWNSHIP GENERAL FUND BALANCE SHEET MARCH 31, 2007

### **ASSETS**

$\sim$	

Cash and investments	\$ 2,223,155
Taxes receivable	37,641
Accounts receivable - state shared revenues	122,814
Due from other funds	56,517
Due from county	 12,800

Total assets \$ 2,452,927

### **LIABILITIES AND FUND BALANCE**

### LIABILITIES

Accounts payable	\$ 116,553
Accrued payroll	10,745
Payroll taxes payable	810
Accrued compensated absences	13,067
Due to other funds	9,666
Compliance reserves	 55,082

Total liabilities \$ 205,923

FUND BALANCE <u>2,247,004</u>

Total liabilities and fund balance \$ 2,452,927

## HARTLAND TOWNSHIP GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2007

DEVENUE	Budget	Actual	Variance Favorable (Unfavorable)
REVENUES Taxes	\$	\$ 527,460	\$
Licenses and permits	·	20,567	·
State shared revenues Charges for services		747,783 277,787	
Miscellaneous revenues		230,855	
Total revenues	1,683,626	1,804,452	120,826
EXPENDITURES	1,843,792	1,627,947	215,845
Excess of revenues over (under) expenditures	(160,166)	176,505	336,671
OTHER FINANCING SOURCES (USES)			
Transfers in	150,000	250,000	100,000
Transfers (out)	(15,000)	(57,068)	(42,068)
Total other financing sources (uses)	135,000	192,932	57,932
Net change in fund balance	(25,166)	369,437	394,603
FUND BALANCE, APRIL 1, 2006	1,877,567	1,877,567	
FUND BALANCE, MARCH 31, 2007	<u>\$ 1,852,401</u>	\$ 2,247,004	<u>\$ 394,603</u>

## HARTLAND TOWNSHIP GENERAL FUND STATEMENT OF REVENUES - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2007

TAVEO	Budget	Actual	Variance Favorable (Unfavorable)
TAXES Current property taxes	<u>\$ 511,470</u>	\$ 527,460	\$ 15,990
LICENSES AND PERMITS Mobile home Dog licenses Land use Sign permits, licenses		2,664 1,103 7,770 9,030	
Total licenses and permits	<u>25,705</u>	20,567	(5,138)
STATE SHARED REVENUES	768,791	747,783	(21,008)
CHARGES FOR SERVICES Right of way fees Tax administration fee Zoning fees Tax collections fees Board of appeals  Total charges for services		9,465 212,216 34,235 19,071 2,800	
MISCELLANEOUS REVENUES Grant - state Printed material Passport fees Fines Interest on investments Reimbursements Rental income Sale of assets Miscellaneous		23,774 3,580 11,190 400 156,118 8,767 26,400 613 13	
Total miscellaneous revenues	123,200	230,855	107,655
Total revenues	<u>\$ 1,683,626</u>	\$ 1,804,452	<u>\$ 120,826</u>

## HARTLAND TOWNSHIP GENERAL FUND STATEMENT OF EXPENDITURES - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2007

	Budget	Actual	Variance Favorable (Unfavorable)
TOWNSHIP BOARD Trustee fees Retirement Taxes - payroll Supplies and postage Contracted services Audit Legal Membership and dues Mileage Bank charges Training Printing and publications	\$	\$ 19,255 6,250 1,473 465 6,060 8,700 212,916 9,699 864 5,594 1,554 6,581	\$
Total township board	326,930	279,411	47,519
TOWNSHIP MANAGER Wages Taxes - payroll Supplies and postage Contracted services Miscellaneous Education Capital outlay  Total township manager		21,560 1,501 270 8,554 500 2,300 1,027	
SUPERVISOR Supervisor salary Secretary salaries Taxes - payroll Supplies and postage Contracted labor Mileage  Total supervisor		42,421 28,879 5,569 563 1,888 126	
ELECTIONS Wages and fees Taxes - payroll Supplies and postage Contracted services Capital outlay Miscellaneous		16,104 243 5,228 2,861 3,370 1,849	
Total elections	38,200	<u>29,655</u>	<u>8,545</u>

## HARTLAND TOWNSHIP GENERAL FUND STATEMENT OF EXPENDITURES - BUDGET AND ACTUAL (continued) FOR THE YEAR ENDED MARCH 31, 2007

	Budget	Actual	Variance Favorable (Unfavorable)
FINANCE DEPARTMENT		50.040	
Salary		52,616	
Taxes - payroll Mileage		3,875 57	
Supplies		554	
Membership and dues		70	
Education		<u>165</u>	
Total finance department	57,764	57,337	427
MID-DECADE CENSUS			
Wages		18,816	
Taxes - payroll		1,427	
Supplies and postage		816	
Mileage		1,999	
Printing and publications		340	
Total mid-decade census	28,614	23,398	5,216
ASSESSOR			
Salaries and wages		59,834	
Taxes - payroll		4,308	
Supplies and postage		1,501	
Contracted services		43,855	
Printing and publications		718	
Membership and dues		245	
Tax preparation		2,611	
Mileage		564	
Repairs and maintenance Miscellaneous		90 44	
Miscellarieous	<del></del>	<del>44</del>	
Total assessor	137,074	113,770	23,304
CLERK			
Clerk salary		42,421	
Other - clerical salary		34,259	
Taxes - payroll		5,825	
Supplies and postage		625	
Contracted services		257	
Mileage		834 295	
Membership and dues Education		295 1,860	
Printing and publications		1,728	
•	04.547		(0.507)
Total clerk	<u>84,517</u>	<u>88,104</u>	(3,587)

### HARTLAND TOWNSHIP GENERAL FUND

### STATEMENT OF EXPENDITURES - BUDGET AND ACTUAL (continued) FOR THE YEAR ENDED MARCH 31, 2007

BOARD OF REVIEW Fees	<u>Budget</u>	<u>Actual</u> 1,260	Variance Favorable (Unfavorable)
Taxes - payroll Printing and publications Miscellaneous		96 273 23	
Total board of review	<u>1,815</u>	<u>1,652</u>	<u>163</u>
TREASURER Treasurer salary Assistant wages Taxes - payroll Supplies and postage Tax statement preparation Mileage Membership and dues Education and training Repairs and maintenance Capital outlay		40,221 41,438 5,982 1,358 9,079 763 255 1,606 95	
Total treasurer	104,496	102,392	2,104
DATA PROCESSING Internet access Contracted services Repairs and maintenance Supplies		3,135 2,160 7,140 245	
Total data processing	16,650	12,680	3,970
TOWNSHIP HALL AND GROUNDS Contracted services Supplies Snow removal and mowing Contract cleaning Telephone Fuel and oil Utilities		2,136 2,170 10,630 3,675 7,699 150	
Gas Electric Softener Repairs and maintenance Assessments New Township hall Contracted services Printing and publications Capital outlay		2,136 12,584 539 8,878 1,443 23,821 291 50,835	
Miscellaneous		9	
Total township hall and grounds	<u> 149,000</u>	<u>126,996</u>	22,004

### HARTLAND TOWNSHIP GENERAL FUND STATEMENT OF EXPENDITURES - BUDGET AND ACTUAL (continued) FOR THE YEAR ENDED MARCH 31, 2007

	Budget	Actual	Variance Favorable (Unfavorable)
	<u></u>	7101001	(Omarorasio)
UNALLOCATED Employee benefits Retirement		55,126 11,265	
Office supplies and postage		3,409	
Tax chargebacks		696	
Mileage		30 48	
Printing and publications Insurance and bonds		29,137	
Service contracts		8,108	
Miss Dig		1,620	
Miscellaneous		15	
Repairs and maintenance		2,124	
Total unallocated	<u> 141,955</u>	111,578	30,377
LAW ENFORCEMENT			
Livingston County Sheriff Contract		132,193	
Sub-station rental		1,800	
Total law enforcement	141,800	133,993	7,807
PLANNING AND ZONING			
Wages		123,383	
Taxes - payroll Supplies and postage		9,288 2,451	
Contract services		98,310	
Membership and dues		395	
Mileage		1,476	
Printing and publications		13,391	
Repairs and maintenance Capital outlay		77 508	
Education		85	
Consulting engineers		6,015	
Legal fees		<u>25,160</u>	
Total planning and zoning	255,397	280,539	(25,142)
ZONING BOARD OF APPEALS			
Fees and wages		1,512	
Taxes - payroll		116	
Supplies and postage Printing		675 1,028	
i illiulig		1,020	<del></del>
Total zoning board of appeals	<u>5,530</u>	3,331	2,199

## HARTLAND TOWNSHIP GENERAL FUND STATEMENT OF EXPENDITURES - BUDGET AND ACTUAL (continued) FOR THE YEAR ENDED MARCH 31, 2007

	<u>Budget</u>	Actual	Variance Favorable (Unfavorable)
STREET LIGHTS	12,500	12,491	9
ROADS Improvements Chloride		43,468 37,305	
Total roads	75,000	80,773	(5,773)
DRAINS	<u>37,865</u>	18,952	18,913
SENIOR CITIZENS	19,800	19,800	
PARKS AND RECREATION Contracted services Capital outlay - fields		14,087 1,850	
Total parks and recreation	58,000	15,937	42,063
Total expenditures	\$ 1,843,792	\$ 1,627,947	<u>\$ 215,845</u>

LIQUOR LAW ENFORCEMENT

FUND

### HARTLAND TOWNSHIP LIQUOR LAW ENFORCEMENT FUND BALANCE SHEET MARCH 31, 2007

### <u>ASSET</u>

ASSET Cash

\$ 28,382

### **FUND BALANCE**

FUND BALANCE \$ 28,382

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### HARTLAND TOWNSHIP LIQUOR LAW ENFORCEMENT FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2007

	Budget	Actual	Variance Favorable (Unfavorable)
REVENUES Liquor license fees Interest	\$	\$ 6,135 1,258	\$
Total revenues	7,000	7,393	<u>393</u>
EXPENDITURES Legal fees Inspection fees Taxes - payroll		964 1,830 140	
Total expenditures	1,970	2,934	(964)
Net change in fund balance	5,030	4,457	
FUND BALANCE, APRIL 1, 2006	23,923	23,923	
FUND BALANCE, MARCH 31, 2007	<u>\$ 28,953</u>	\$ 28,382	<u>\$ (571)</u>

FIRE OPERATING FUND

# HARTLAND TOWNSHIP FIRE OPERATING FUND BALANCE SHEET MARCH 31, 2007

# **ASSETS**

ASSETS Cash Taxes receivable Interest receivable Due from fire authority members	\$ 1,717,621 84,288 7,203 88,023
Total assets	<u>\$ 1,897,135</u>
<u>LIABILITIES AND FUND BALANCE</u>	
LIABILITIES Accounts payable	\$ 14,100
FUND BALANCE	1,883,035
Total liabilities and fund balance	<u>\$ 1,897,135</u>

#### HARTLAND TOWNSHIP FIRE OPERATING FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2007

	Budget	Actual	Variance Favorable (Unfavorable)
REVENUES Taxes Interest	\$	\$ 1,239,571 53,645	\$
Total revenues	1,227,600	1,293,216	65,616
EXPENDITURES Audit fees Authority contributions Tax chargebacks Supplies Maintenance Legal fees Capital outlay Note payable - principal Note payable - interest Utility/assessments		800 714,761 5 3 4,792 30,557 43,920 93,606 57,940 1,477	
Total expenditures	928,298	947,861	(19,563)
Net change in fund balance	299,302	345,355	46,053
FUND BALANCE, APRIL 1, 2006	1,537,680	1,537,680	
FUND BALANCE, MARCH 31, 2007	<u>\$ 1,836,982</u>	\$ 1,883,03 <u>5</u>	<u>\$ 46,053</u>

CABLE
TELEVISION
FUND

# HARTLAND TOWNSHIP CABLE TELEVISION FUND BALANCE SHEET MARCH 31, 2007

# **ASSETS**

ASSETS Cash Fees receivable Interest receivable	\$	276,695 24,087 2,341
Total assets	\$	303,123
LIABILITIES AND FUND BALANCE		
LIABILITIES Accounts payable	\$	13,814
FUND BALANCE	_	289,309
Total liabilities and fund balance	\$	303,123

# HARTLAND TOWNSHIP CABLE TELEVISION FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2007

	Budget	Actual	Variance Favorable (Unfavorable)
REVENUES Fees Interest	\$	\$ 96,389 12,929	\$
Total revenues	92,520	109,318	16,798
EXPENDITURES Salaries Taxes - payroll Employee benefits Fees Legal fees Supplies - postage Supplies - operating Rent Miscellaneous Education Telephone Insurance		9,384 1,039 10,333 3,290 15,100 117 230 11,000 111 314 509 299	
Total expenditures	102,127	51,726	50,401
Net change in fund balance	(9,607)	57,592	67,199
FUND BALANCE, APRIL 1, 2006	231,717	231,717	
FUND BALANCE, MARCH 31, 2007	<u>\$ 222,110</u>	<u>\$ 289,309</u>	<u>\$ 67,199</u>

CEMETERY

# HARTLAND TOWNSHIP CEMETERY FUND BALANCE SHEET MARCH 31, 2007

# **ASSETS**

UNRESTRICTED ASSETS Cash		\$	2,542
RESTRICTED ASSETS Cash Crouse George T. Arthur Trust Perpetual care	\$ 39,856 56,071 18,988		
Total restricted assets			<u>114,915</u>
Total assets		\$	117,457
<u>LIABILITIES AND FUND BALANCE</u>			
LIABILITIES Accounts payable		\$	9
FUND BALANCE		_	117,448
Total liabilities and fund balance		\$	117,457

# HARTLAND TOWNSHIP CEMETERY FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2007

	Budget	Actual	Variance Favorable (Unfavorable)
REVENUES Interest Sale of cemetery lots	\$	\$ 5,727 3,860	\$
Total revenues	6,100	9,587	3,487
EXPENDITURES  Maintenance of cemeteries	29,056	<u> 18,931</u>	10,125
Excess of revenues over (under) expenditures	(22,956)	(9,344)	13,612
OTHER FINANCING SOURCES Transfers in	15,000		(15,000)
Net change in fund balance	(7,956)	(9,344)	(1,388)
FUND BALANCE, APRIL 1, 2006	126,792	126,792	
FUND BALANCE, MARCH 31, 2007	<u>\$ 118,836</u>	<u>\$ 117,448</u>	<u>\$ (1,388)</u>

TOWNSHIP
IMPROVEMENT
REVOLVING
FUND

# HARTLAND TOWNSHIP TOWNSHIP IMPROVEMENT REVOLVING FUND BALANCE SHEET MARCH 31, 2007

<u>ASSET</u>

ASSETS Cash

\$ 830,933

**FUND BALANCE** 

FUND BALANCE <u>\$ 830,933</u>

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# HARTLAND TOWNSHIP TOWNSHIP IMPROVEMENT REVOLVING FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE YEAR ENDED MARCH 31, 2007

REVENUES Interest	\$ 40,754
EXPENDITURES	 
Excess of revenues over (under) expenditures	40,754
OTHER FINANCING (SOURCE) Transfer (out)	 (250,000)
Net change in fund balance	(209,246)
FUND BALANCE, APRIL 1, 2006	 <u>1,040,179</u>
FUND BALANCE, MARCH 31, 2007	\$ 830,933

TOWNSHIP HALL

DEBT

SERVICE

FUND

# HARTLAND TOWNSHIP TOWNSHIP HALL DEBT SERVICE FUND BALANCE SHEET MARCH 31, 2007

ASSETS	<u>ASSET</u>		
Cash		<u>\$</u>	23
	FUND BALANCE		
FUND BALANCE		<u>\$</u>	23

# HARTLAND TOWNSHIP TOWNSHIP HALL DEBT SERVICE FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE YEAR ENDED MARCH 31, 2007

REVENUES Interest	\$ 23
EXPENDITURES  Loan - principal \$ 29,662  Loan - interest 27,406	
Total expenditures	 57,068
Excess of revenues over (under) expenditures	(57,045)
OTHER FINANCING SOURCES Transfer in	 57,068
Net change in fund balance	23
FUND BALANCE, APRIL 1, 2006	 
FUND BALANCE, MARCH 31, 2007	\$ 23

CAPITAL IMPROVEMENT FUND

# HARTLAND TOWNSHIP CAPITAL IMPROVEMENT FUND BALANCE SHEET MARCH 31, 2007

# **ASSETS**

ASSETS Cash

\$ 771,851

**FUND BALANCE** 

FUND BALANCE <u>\$ 771,851</u>

# HARTLAND TOWNSHIP CAPITAL IMPROVEMENT FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE YEAR ENDED MARCH 31, 2007

REVENUES Interest	\$ 37,691
EXPENDITURES	 
Net change in fund balance	37,691
FUND BALANCE, APRIL 1, 2006	 734,160
FUND BALANCE, MARCH 31, 2007	\$ 771,851

TOWNSHIP HALL
CONSTRUCTION
FUND

# HARTLAND TOWNSHIP TOWNSHIP HALL CONSTRUCTION FUND BALANCE SHEET MARCH 31, 2007

# **ASSETS**

ASSETS Cash

\$ 1,046,699

**FUND BALANCE** 

FUND BALANCE <u>\$ 1,046,699</u>

# HARTLAND TOWNSHIP TOWNSHIP HALL CONSTRUCTION FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE YEAR ENDED MARCH 31, 2007

REVENUES Interest	\$	28,287
EXPENDITURES Capital outlay - construction		481,588
Revenues over (under) expenditures		(453,301)
OTHER FINANCING SOURCES Loan proceeds		1,500,000
Net change in fund balance		1,046,699
FUND BALANCE, APRIL 1, 2006		
FUND BALANCE, MARCH 31, 2007	<u>\$</u>	1,046,699

WATER SYSTEM FUND

# HARTLAND TOWNSHIP WATER SYSTEM FUND BALANCE SHEET MARCH 31, 2007

# **ASSETS**

CURRENT ASSETS Cash Accounts receivable - billings Due from other funds Inventory	\$	882,079 68,555 3,959 32,345		
Total current assets			\$	986,938
RESTRICTED ASSETS Cash Special assessment receivable - deferred Bond fees - net of amortization	_	1,535,111 6,131,928 95,760		
Total restricted assets				7,762,799
PROPERTY, PLANT AND EQUIPMENT Land Equipment Water system Less accumulated depreciation		300,000 2,586 9,107,681 9,410,267 (1,146,147)		
Net property, plant and equipment			_	8,264,120
Total assets			\$	17,013,857

# **LIABILITIES AND FUND EQUITY**

CURRENT LIABILITIES  Accounts payable	\$ 26,091 131,880	
Accrued interest payable Accrued wages/taxes	 580 580	
Total current liabilities		\$ 158,551
CURRENT LIABILITIES (from restricted assets)  Current portion of long term debt - bonds payable		450,000
LONG-TERM LIABILITIES (from restricted assets) Bonds payable after one year		 6,475,000
Total liabilities		7,083,551
FUND EQUITY Retained earnings		9,930,306
Total liabilities and fund equity		\$ 17,013,857

# HARTLAND TOWNSHIP WATER SYSTEM FUND STATEMENT OF REVENUES AND EXPENSES FOR THE YEAR ENDED MARCH 31, 2007

OPERATING REVENUES		
User charges	\$ 238,095	
Meter sales	<u> 14,680</u>	
Total operating revenues		\$ 252,775
OPERATING EXPENSES		
Depreciation	228,209	
Contracted services	1,321	
Engineering services	142,410	
Legal fees	5,672	
Audit fees	4,820	
Repair and maintenance	430	
Payroll taxes	1,791	
Insurance	6,826	
Meters	15,236	
Supplies and postage	536	
Dues	162	
Miscellaneous	1,758	
Small equipment	508	
Wages	<u>24,313</u>	
Total operating expenses		 433,992
Operating (loss)		(181,217)
NON-OPERATING REVENUES (EXPENSES)		
Interest income - special assessments	358,041	
Interest income - cash	83,435	
Interest expense	(318,220)	
Amortization- bond fees	(6,720)	
Other (expenses)	<u>(275</u> )	
Total non-operating revenues		116,261
CAPITAL CONTRIBUTIONS Connection fees		127,400
Net income		\$ 62,444

#### HARTLAND TOWNSHIP WATER SYSTEM FUND STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2007

CASH FLOWS FROM (USED IN) OPERATING ACTIVITIES Cash from users Cash paid to vendors Cash paid to employees	\$	233,147 (176,816) (24,195)	
Net cash from operating activities			\$ 32,136
CASH FLOWS FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES Connection fees received Special assessment collections Interest received on assessments Repayment of principal on bonds Interest paid on bonds	_	127,400 491,058 358,041 (450,000) (347,025)	
Net cash from capital and related financing activities			199,474
CASH FLOWS FROM INVESTING ACTIVITIES Interest income			 83,43 <u>5</u>
Net increase in cash and cash equivalents			315,045
CASH AND CASH EQUIVALENTS AT APRIL 1, 2006			 2,102,145
CASH AND CASH EQUIVALENTS AT MARCH 31, 2007			\$ 2,417,190
RECONCILIATION OF OPERATING (LOSS) TO NET CASH PROVIDED FROM OPERATING ACTIVITIES Operating (loss) Adjustments to reconcile operating (loss) to net cash			\$ (181,217)
provided by operating activities  Depreciation	\$	228,209	
Changes in asset and liabilities: (Increase) in accounts receivable (Increase) in inventory (Decrease)in accounts payable/accrued expenses	_	(19,628) (3,463) 8,235	
Total adjustments			 213,353
Net cash provided from operating activities			\$ 32,136

SEWAGE
DISPOSAL
SYSTEM
FUND

# HARTLAND TOWNSHIP SEWAGE DISPOSAL SYSTEM FUND BALANCE SHEET MARCH 31, 2007

# **ASSETS**

CURRENT ASSETS Cash Accounts receivable - billings Due from other funds Accounts receivable - connection fees	\$ 1,246,752 192,936 12,666 1,563,158		
Total current assets		\$	3,015,512
RESTRICTED ASSETS Cash Special assessment receivable Due from county - construction funds Bond issuance costs - net of amortization of \$10,855	 5,856,805 15,457,522 2,278,542 151,970		
Total restricted assets			23,744,839
PROPERTY, PLANT AND EQUIPMENT Land			1,247,230
Total assets		<u>\$</u>	28,007,581
LIABILITIES AND FUND EQUITY			
CURRENT LIABILITIES Accounts payable Accrued payroll/taxes Due to other funds	\$ 833,721 565 8,307		
Total current liabilities		\$	842,593
CURRENT LIABILITIES (from restricted assets) Contract payable - Livingston Country Drain Commission - sewer expansion/projects			1,265,000
LONG-TERM LIABILITIES (from restricted assets) Contract payable - Livingston County Drain Commission - sewer expansion and branches			24,605,441
Total liabilities			26,713,034
FUND EQUITY Retained earnings			1,294,547
Total liabilities and fund equity		\$	28,007,581

# HARTLAND TOWNSHIP SEWAGE DISPOSAL SYSTEM FUND STATEMENT OF REVENUES AND EXPENSES FOR THE YEAR ENDED MARCH 31, 2007

OPERATING REVENUES User charges			\$ 568,320
OPERATING EXPENSES Registrations/permits Audit fees Consulting engineer Contract services Insurance Depreciation Amortization Expansion project - county Legal fees Miscellaneous Repair and maintenance Supplies and postage Salary and payroll taxes	\$	3,650 5,820 22,368 774,111 23,223 250,662 6,513 5,461,791 453 1,923 41,221 2,952 51,811	
Total operating expenses			 6,646,498
Operating (loss)			(6,078,178)
NON-OPERATING REVENUES (EXPENSES) Interest income - special assessments Interest income - cash Bond fees Rental income Interest expense Loss on disposal of assets		747,404 280,164 (800) 39,650 (1,195,731) (9,593,449)	
Total non-operating revenues (expenses)			(9,722,762)
CAPITAL CONTRIBUTIONS Special assessments levied Connection fees	_	245,660 2,095,215	
Total capital contributions			 2,340,875
Net (loss)			\$ (13,460,065)

# HARTLAND TOWNSHIP SEWAGE DISPOSAL SYSTEM FUND STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2007

CASH FLOWS FROM (USED IN) OPERATING ACTIVITIES Cash from users Cash paid to vendors Cash paid to employees Cash received for rents Cash paid to other funds	\$ 529,956 (800,828) (51,722) 39,650 (6,559)	
Net cash (used in) operating activities		\$ (289,503)
CASH FLOWS FROM (USED IN) CAPITAL AND RELATED FINANCING ACTIVITIES  Special assessment collections Interest received on assessments  Repayment of principal on bonds Interest paid on bonds  Bond fees paid Tap fees received	 1,010,454 747,404 (455,000) (1,195,731) (800) 532,057	
Net cash from capital and related financing activities		638,384
CASH FLOWS FROM INVESTING ACTIVITIES Interest income		 280,164
Net increase in cash and cash equivalents		629,045
CASH AND CASH EQUIVALENTS AT APRIL 1, 2006		 6,474,512
CASH AND CASH EQUIVALENTS AT MARCH 31, 2007		\$ 7,103,557
RECONCILIATION OF OPERATING (LOSS) TO NET CASH (USED IN) OPERATING ACTIVITIES Operating (loss) Adjustments to reconcile operating (loss) to net cash (used in) operating activities:		\$ (6,078,178)
Depreciation/amortization Rental income	\$ 257,175 39,650	
Changes in assets and liabilities:  (Increase) in accounts receivable - billings (Increase) in due from other funds Increase in due from county construction funds Increase in accounts payable/accrued expense Increase in due to other funds	(38,364) (12,666) 4,760,016 776,757 6,107	
Total adjustments	 	 5,788,675

CURRENT

TAX

COLLECTION

FUND

# HARTLAND TOWNSHIP CURRENT TAX COLLECTION FUND BALANCE SHEET MARCH 31, 2007

# **ASSETS**

ASSETS Cash

\$ 44,433

**LIABILITIES** 

LIABILITIES

 TRUST

AGENCY

FUND

# HARTLAND TOWNSHIP TRUST AND AGENCY FUND BALANCE SHEET MARCH 31, 2007

**ASSETS** 

ASSETS Cash

\$ 224,752

**LIABILITIES** 

LIABILITIES

Due to other funds \$ 10,736

Due to others \$ 214,016

Total liabilities \$\frac{\\$224,752}{\}

# HARTLAND TOWNSHIP

COMMENTS

AND

RECOMMENDATIONS

FOR THE YEAR ENDED MARCH 31, 2007



# PFEFFER • HANNIFORD • PALKA Certified Public Accountants

John M. Pfeffer, C.P.A. Patrick M. Hanniford, C.P.A. Kenneth J. Palka, C.P.A.

Members: AICPA Private Practice Companies Section MACPA 225 E. Grand River - Suite 104 Brighton, Michigan 48116-1575 (810) 229-5550 FAX (810) 229-5578

August 9, 2007

Board of Trustees Hartland Township 3191 Hartland Road Hartland, Michigan 48353

Honorable Board of Trustees:

In planning and performing our audit of the financial statements of Hartland Township for the year ended March 31, 2007, we considered the Township's internal control in order to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on internal control.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. Those matters are as follows:

#### 1. COMMENT

Amounts held in Trust and Agency Fund were not reconciled to the general ledger. Individual escrow accounts held for developers were not being maintained regularly. Charges to individual escrow accounts exceeded deposits by the developers in several escrow accounts.

#### RECOMMENDATION

Monies in this fund must be reconciled regularly to reflect balances held by developers for various projects. This fund should be reconciled to the general ledger on a monthly basis. Charges to developer escrow accounts (projects) should not exceed deposits.

#### 2. COMMENT

Special assessment activity was not reconciled regularly to the general ledger.

#### **RECOMMENDATION**

The detailed special assessment balances should be reconciled regularly to the general ledger by the accountant.

#### 3. COMMENT

Accounts receivable, utility billings and water usage were not being reconciled to the general ledger.

#### RECOMMENDATION

Detailed billing registers and outstanding balance reports need to be maintained and periodically reconciled to the general ledger. The accountant should reconcile usage with billings on a regular basis, and identify sales of consumption in excess of billings.

#### 4. COMMENT

For the year ended March 31, 2007, we found instances where expenditures exceeded budget appropriations. A budget was not prepared for the Public Improvement Revolving Fund which is a violation of Public Act 493 of 2000.

#### **RECOMMENDATION**

Before an actual expenditure exceeds the appropriated budget, the budget should be amended. Budgets must be approved for all Special Revenue Funds.

#### 5. COMMENT

Interfund receivables and payables were not paid from the prior year.

#### RECOMMENDATION

Interfund balances should be paid off annually.

#### 6. COMMENT

Invoices paid by the Township should be evaluated to determine if payment should be made. An instance was noted where there was no detail supporting the payment.

#### **RECOMMENDATION**

The Township should designate an individual(s) to review all invoices and sign the invoices to be proposed for payment by the Township Board, and documentation should be kept with check copies.

#### 7. COMMENT

Documentation in personnel files were lacking detail in some instances.

#### RECOMMENDATION

A policy should be adopted on what items should be included in personnel files.

#### 8. COMMENT

Bank accounts are not being reconciled timely to the general ledger by the accountant.

#### **RECOMMENDATION**

The reconciliations are required by the State of Michigan to be performed monthly. Also, bank reconciliations should only list outstanding checks or deposits in transit. Interfund activities must be booked separately in the accounting system to ensure they are paid back timely.

#### 9. COMMENT

The special assessment levied to finance the new wastewater collection system is considerably less than the outstanding debt owed by the Township to the bondholders.

#### RECOMMENDATION

The Township should evaluate its ability to fulfill its debt service requirements. This could be accomplished by adding new users or reviewing sewer rates.

This letter does not affect our report dated August 9, 2007 on the financial statements of Hartland Township.

We will review the status of these comments during our next audit engagement. We have already discussed many of these comments and recommendations with various township personnel, and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations.

This report is intended solely for the information and use of the Board of Trustees, and management of Hartland Township.

PFEFFER, HANNIFORD & PALKA

Pfeffer, Hanniford & Palka, P.C.

Certified Public Accountants